



ELCHC Board of Directors Meeting Amended Agenda Packet

Monday, February 23, 2026

6302 E. Dr. Martin Luther King Jr. Blvd., Suite 100

Tampa, FL 33619



ELCHC Board of Directors Meeting Agenda

Monday, February 23, 2026

I. WELCOME & INTRODUCTIONS

A. Patel

A. Roll call/Quorum Verification

B. Pledge of Allegiance

R. Bacon

II. PUBLIC COMMENT I

A. Patel

Individuals wishing to address the Early Learning Coalition of Hillsborough County Board of Directors must complete a Public Comment Request Card and submit it to the official recorder prior to the noticed start time of the meeting. Said comments will be limited to three (3) minutes per individual on a first come, first serve basis, and only at such time as is identified on the official meeting agenda for public comment. All public comment in Public Comment I must pertain to an item on the approved agenda. Statements or remarks must be related only to the business of the Board. Statements or remarks are to be directed towards the Board and not to either a member of the staff or member of the public. Persons addressing the Board shall refrain from statements, remarks, or conduct that is uncivil, vulgar, profane or otherwise disruptive to the conducting of the Board's business.

III. CHAIRMAN'S REPORT

A. Patel

A. Mission Moment

F. Thomas

IV. CONSENT AGENDA

A. Patel

The "consent agenda" is a single agenda item typically addressed first after convening the board meeting and establishing that a quorum is present. The consent agenda encompasses all the routine, pro forma and noncontroversial items that the Board needs to vote on.

A. Approval of the January 23, 2026 Board of Directors Meeting Agenda

B. Approval of the November 1, 2025, Board of Directors Draft Meeting Minutes - 4

V. LEGAL REPORT

P. Quin, Esq.

A. Legal Report - 5

VI. ACTION ITEM

A. Patel

A. Approval to accept \$300,000 and release the subsequent RFQ toward accreditation coaching/consultant services in the target zip codes 33603, 33610, and 33619. - 6

B. Approval of the name change on contract for legal services from Saxon, Gilmore & Carroway to DarrowEvertt, LLP - 7

VII. DISCUSSION

A. Patel

A. Blue Ribbon Review

B. Board of Directors: Table Sponsorships

C. ELCHC: Office Lease Space

D. Board of Directors: Survey

VIII. COMMITTEE REPORTS

- A. Executive Committee - 8
- B. Governance Committee - 9
- C. Finance Committee - 10
- D. Service Delivery and Efficiency Committee - 11
- E. Development & Outreach Committee - 12
- F. Provider Review Hearing Committee - 13
- G. Legislative Affairs Committee - 14

IX. FINANCIAL REPORT

- A. Budget to Actuals through December 31, 2025 - 15

X. CEO REPORT

- A. Legislative Update
- B. Education of Young Children Summit I and II Updates
- C. Waitlist Update
- D. VPK PM2 Update
- E. ELCHC: Lease next steps

XI. SUPPLEMENTAL DOCUMENTS

- A. Education of Young Children Summit 2026-Sponsorship Packet - 17

XII. ANNOUNCEMENTS

- A. The next ELCHC Board of Directors Regular Meeting is scheduled for April 13, 2026 at 3:00 p.m.

XIII. PUBLIC COMMENT II

Individuals wishing to address the Early Learning Coalition of Hillsborough County Board of Directors must complete a Public Comment Request Card and submit it to the official recorder prior to the noticed start time of the meeting. Said comments will be limited to three (3) minutes per individual on a first come, first serve basis, and only at such time as is identified on the official meeting agenda for public comment. Statements or remarks must be related only to the business of the Board. Statements or remarks are to be directed towards the Board and not to either a member of the staff or member of the public. Persons addressing the Board shall refrain from statements, remarks, or conduct that is uncivil, vulgar, profane or otherwise disruptive to the conducting of the Board's business.

XIV. ADJOURNMENT

A. Patel

A. Patel
S. Robinson
J. Jenkins
A. Jae
S. Robinson
J. Jenkins
G. Casanova
Y. Hernandez
Tamayo

F. Hicks

A. Patel

A. Patel

A. Patel



Saturday, November 1, 2025, at 9:10 am
Hillsborough College -Ybor City Campus

MEETING ATTENDANCE

Facilitator: Aakash Patel, Chair

Board Members Present:

Dr. Larissa Baia, Cameron Cassedy, Ashley Porch, Dr. Shawn Robinson, Annette Eberhart, Wynton Geary, Kelly Flannery, Aakash Patel, Dr. Emily Shaffe-Hudkins, Tracye Brown, Amanda Jae, Gino Casanova, Dr. Daira Barakat, Commissioner Gwen Myers, Brian Mays and Bob Hyde

Board Members Absent:

Rebecca Bacon, Jonathan Ferro, Adam Giery, Dr. Jacquelyn Jenkins, Chantal Porte, Beth Pasek, Keidrian Kunkel, Noelle Wostal, Felicia Thomas and Alina Shaffer

ELCHC Staff:

Dr. Fred Hicks

Other Attendees:

None.

PUBLIC COMMENT I

No, public comment I.

WELCOME, INTRODUCTIONS, AND ICEBREAK- "THEN & NOW: EARLY LEARNING MEMORIES"

Board of Directors introduced themselves and shared their "why" in serving on the Early Learning Coalitions Board of Directors.

CALL TO ORDER by Board Chairperson, Aakash Patel

Quorum Verification

Quorum was established by Dr. Fred Hicks, CEO of the Early Learning Coalition of Hillsborough County

ACTION ITEMS presented by Chairperson, Aakash Patel

CEO Merit Increase

Ashley Porch made a motion to approve Dr. Fred Hicks' merit increase as presented. Commissioner Gwen Myers made a second. The motion was approved unanimously.

Approval of Draft Board of Directors Meeting Minutes October 13, 2025

Commissioner Gwen Myers made a motion to approve the meeting minutes from October 13, 2025, as presented. Amanda Jae made a second. The motion passed unanimously.

ADJOURNMENT

Bob Hyde made a motion to close the formal board meeting at 9:14 am . Commissioner Gwen Myers made a second. The motion passed unanimously.



ELCHC Board of Directors Meeting – February 28, 2026

Action	A vote to accept \$300,000 from the Children’s Board of Hillsborough County (CBHC) to Release a RFQ for accreditation coaching/consultant coaching in zip codes 33603, 33610, & 33619
Issue	Family Childcare Homes or childcare providers consistently struggle with kindergarten readiness
Fiscal Impact	Revenue of \$300,000
Funding Source	Children’s Board of Hillsborough County
Recommended Action	Approve to accept the \$300K and release the subsequent RFQ toward accreditation coaching/consultant services in the target zip codes

Narrative:

ELCHC collaborating with CBHC seek to ensure that gold seal designation through accreditation is attainable in the lowest school readiness zip codes to create a foundation to support improving the early education experiences of children in these zip codes. If successful, this partnership may create a reversal of progress monitoring scores for the lowest performing zip codes countywide.

Product and Services:

ELCHC will obtain, monitor, and distribute funding to gold seal obtaining accreditation coaches/consultants to work hands on with family childcare homes or childcare providers in the above zip codes. Additionally, ELCHC will administer through prior review funding (a differential) toward materials, training, etc. deemed appropriate toward achieving the gold seal designation through accreditation.

Brief History:

ELCHC currently has 1 option to obtain gold seal designation through accreditation, historically the family childcare providers have not elected to utilize this approach. Historically through American Rescue Plan Act funding, ELCHC introduced an alternative that provides a handholding approach toward gold seal designation through accreditation. The current action attempts to replicate as close as possible the latter.

Purpose:

Gold Seal designation through accreditation provides additional funding to childcare family homes or childcare providers, a tax exemption, & improved kindergarten readiness for children.

Contract Performance:

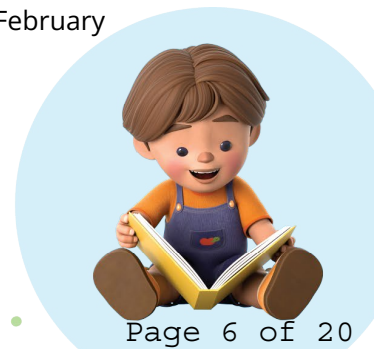
Forth coming after contract issuance.

Outcomes:

The aim is to assist up to 8 family childcare homes or childcare providers.

Budget Impact:

ELCHC is awarded \$300,000 toward this Gold Seal through Accreditation effort from February 2026 to September 2027.



ELCHC Board of Directors Meeting – February 23, 2026

Action	Vote to sign the updated contract as result of name change for ELCHC BOD Legal Counsel’s firm to DarrowEverett, LLP.
Issue	A name change triggers the need to sign a new agreement under Division of Early Learning (DEL) rules.
Fiscal Impact	Not to Exceed \$65,000
Funding Source	School Readiness and Voluntary Pre-kindergarten
Recommended Action	Approve signing the new agreement with the new name and same expert assigned.

Narrative:

Saxon Gilmore & Carroway, P.A. was recently acquired by DarrowEverett, LLP, (one word).

Product and Services:

DarrowEverett will continue to provide legal counsel for the ELCHC BOD.

Brief History:

Legal services are exempt from RFP processes under DEL by way of an exception in statute. The original contract was signed for fiscal year 2025-2026 while the firm Saxon Gilmore, LLC. ELCHC received notice that Saxon Gilmore & Carroway, P.A. was acquired by DarrowEverett, LLP. Through an inquiry with DEL, a new contract must be signed reflecting the name. Under **section 287.057(3)(f), Florida Statutes**, services provided by an attorney, including legal counsel for the ELCHC, are exempt from competitive solicitation requirements, as the statute expressly excludes legal services from the competitive procurement process.

Purpose:

The ELCHC requires legal services to ensure its Board of Directors conducts official business in compliance with Florida’s Sunshine Law, public records requirements, procurement statutes, and Chapter 1002 governing early learning programs.

Contract Performance:

The Early Learning Coalition of Hillsborough County expresses its satisfaction with the professional, timely, and compliant legal services rendered to date by ELCHC Board counsel, P. Quinn, formerly of Saxon Gilmore & P.A., now DarrowEverett, LLP.

Outcomes:

The ELCHC requires sound legal advice that is both accurate and timely to ensure compliant decision-making, mitigate risk, and support uninterrupted governance and program operations.

Budget Impact:

ELCHC has spent \$27,683 of \$65,000 toward legal services in fiscal year 2025-26 with Saxon Gilmore & Carroway, P.A.



ELCHC BOARD OF DIRECTORS MEETING – February 23, 2026

COMMITTEE REPORTS

VIII.A.

ISSUE: Executive Committee Report

NARRATIVE:

The Executive Committee met on February 9, 2026 to review, discuss and vote on the following:

- Approval of draft meeting minutes for October 6, 2025
- Approval of the February 23, 2026, draft Board of Directors agenda
- Finance Report & Year-to-Date Financials through November 30, 2025
- Discussion Items: Blue Ribbon Review, Board of Directors: Table Sponsorships, ELCHC: Office Space lease
- Committee reports: Governance, Finance, Service Delivery & Efficiency, Legislative, Development & Outreach, and Provider Review Hearing
- CEO Report: Legislative Update, Education of Young Children Summit 2026, Waitlist Update, ELCHC: Lease next steps, VPK PM2 Update
- Adjournment

ELCHC BOARD OF DIRECTORS MEETING – February 23, 2026

COMMITTEE REPORTS

VIII.B.

ISSUE: Governance Committee Report

NARRATIVE:

The Governance Committee met on Monday January 26, 2026 to review, discuss and vote on the following:

- Approval of the August 4, 2025, draft meeting minutes
- Discussion Items
 - a. Application for Board Membership, Cayla Dougherty, Speech-Language Pathologist
 - b. Bylaws Review
- CEO Report
 - a. Division of Early Learning (DEL) Customer Satisfaction Survey
 - b. Save-the-Date: Young Children Summit
 - c. Good News!
- Announcement
 - a. Next meeting of the ELCHC Governance Committee is scheduled for Monday, March 23, 2026

ELCHC BOARD OF DIRECTORS MEETING – February 23, 2026

COMMITTEE REPORTS

VIII.C.

ISSUE: Finance Committee Report

NARRATIVE:

The Finance Committee met on February 4, 2026 to review, discuss and vote on the following:

- Approval of draft meeting minutes for October 8, 2025
- Action Items
 - a. Resolution for approval of CLASS Assessor Contractor
 - b. Resolution for approval of Young Children Summit Space for Rental
- Finance Report & Year-to-Date Financials through November 30, 2025
- CEO Report
 - a. Legislative Update-Hillsborough Day 2026
 - b. Wait List Update
 - c. Young Children Summit 2026
- Announcements
 - a. Day of Play scheduled for Saturday, February 21 from 10:00 am-12:00 noon at Sadie Gibbs Martin Community Center in Plant City
 - b. Next, ELCHC Finance Committee meeting is scheduled for Wednesday, March 25 at 3:00 pm
- Adjournment

ELCHC BOARD OF DIRECTORS MEETING –February 23, 2026

COMMITTEE REPORTS

VIII.D.

ISSUE: Service Delivery & Efficiency Committee Report

NARRATIVE:

The Service Delivery & Efficiency committee met on January 22, 2026, to review, approve and discuss the following agenda:

- Approval of May 15, 2025, draft meeting minutes
- Discussion Items: Presentation of Awards
 - ❖ A Child’s World Learning Academy, Inc.
 - ❖ Backyard Bears Day School
 - ❖ Universal Academy of Florida
 - ❖ Children of the World Academy 1 Inc.
 - ❖ Dream Chasers Academy Preschool and Childcare
 - ❖ HCPS Bryant Elementary
 - ❖ HCPS Heritage Elementary
 - ❖ Keystone Children’s Academy
 - ❖ Keystone Christian Preschool
 - ❖ Little Angels Academy of Tampa LLC
 - ❖ Pinocchio Learning Center Inc
- Listening Sessions Update from Dr. Fred Hicks
- CEO Report: Legislative Priorities
- Announcements: Next committee meeting scheduled on Thursday, March 5, 2026; Day of Play will be held on Saturday, February 21, 2026 from 10:00 am-12:00 noon at Sadie Gibbs Martin Community Center
- Adjournment

ELCHC BOARD OF DIRECTORS MEETING – February 23, 2026

COMMITTEE REPORTS

VIII.E.

ISSUE: Development & Outreach Committee Report

NARRATIVE:

The Development & Outreach Committee met on Wednesday, January 21, 2026 to approve, review and discuss the following items:

- Approve the November 12, 2025 committee meeting minutes
- Discussion Items
 - The Young Children’s Summit 2026
 - The Young Children’s Summit 2025
 - Committee Schedule: March 11, May 13, July 18, August 12: Added June 17 meeting at 3:00 pm
- CEO Report
 - Legislative Update-Hillsborough Day 2026
 - Listening Sessions

The next committee meeting is scheduled for Wednesday, March 11, 2026.

ELCHC BOARD OF DIRECTORS MEETING – February 23, 2026

COMMITTEE REPORTS

VIII.F.

ISSUE:

Provider Review Hearing Committee Report

NARRATIVE:

The Provider Review Hearing Committee last met on Thursday, November 5, 2025, to hear the case of The Achievement Center Busch vs ELCHC with the following outcome:

Modification of the ELCHC decision of the termination of contract to the following:

- Six months extended probation from the end of the prior probationary period
- No Class 1 violations
- No repeated violations-Class 2 and one from the last two years
- 2 Technical Assistant visits with Dr. Hicks to be present at one of the two
- Class 3 violations to be addressed by ELCHC staff
- ELCHC staff is committed to assist the new director to ensure director has everything needed for success to included additional trainings for CLASS and for compliance.

Currently, two hearings are scheduled for March 3rd-Kidz Club Academy LLC and March 26-Baby Bliss Daycare LLC.

ELCHC BOARD OF DIRECTORS MEETING – February 23, 2026

COMMITTEE REPORTS

VIII.G.

ISSUE: Legislative Committee Report

NARRATIVE:

The Legislative Committee last met on Thursday, October 16, 2025, to approve, review and discuss the following agenda:

- Approval of the August 27, 2025, draft committee meeting minutes
- Discussion Items
 - a. ELCHC Legislative Priorities
 - b. Meeting with elected officials, Senator Danny Burgess & House Representative Susan Valdes
- Announcements
 - a. Day of Play scheduled for December 6 from 10:00-12:00 noon at Jackson Springs Park & Community Center.
- Adjournment



EARLY LEARNING

COALITION OF HILLSBOROUGH COUNTY

Budget to Actual
December 31, 2025

	YTD	YTD	Difference		FY 25-26	FY 25-26	Difference		
	Actual	Adjusted Budget	YTD favorable / (unfavorable)	%	Forecast	Original Budget	YTD favorable / (unfavorable)	%	
Program Revenue									
School Readiness	38,766,790	45,416,104	(6,649,313)	-14.6%	87,582,620	89,190,571	(1,607,951)	-1.8%	
School Readiness Match - DEL	295,159	308,201	(13,043)	-4.2%	1,329,678	1,329,678	-	0.0%	
School Readiness - Local Funders:									
Affordable Housing	22,280	100,000	(77,720)	-77.7%	111,573	100,000	11,573	11.6%	
Children's Board HC	228,270	220,425	7,845	3.6%	1,243,038	1,000,000	243,038	24.3%	
City Of Tampa	34,058	27,336	6,722	24.6%	101,296	100,000	1,296	1.3%	
Mayfield Foundation	-	100,000	(100,000)	-100.0%	180,000	100,000	80,000	80.0%	
Metro Ministries (Children's Board)	23,953	28,696	(4,743)	-16.5%	67,087	75,000	(7,913)	-10.6%	
United Way (Quality Initiative)	20,870	20,000	870	4.4%	20,870	20,000	870	4.4%	
School Readiness - Local Funders	329,431	496,457	(167,026)	-33.6%	1,723,865	1,395,000	328,865	23.6%	
Total School Readiness Revenue	39,391,380	46,220,762	(6,829,382)	-14.8%	90,636,163	91,915,248	(1,279,086)	-1.4%	
Other Local Funders:									
Conn Foundation	-	30,000	(30,000)	-100.0%	30,000	30,000	-	0.0%	
Spurlino Foundation	18,808	40,000	(21,192)	-53.0%	50,000	40,000	10,000	25.0%	
SR Program Income (IECP memberships)	8,822	8,562	260	3.0%	16,282	20,000	(3,718)	-18.6%	
Misc. Donations	234,884	60,000	174,884	291.5%	274,884	100,000	174,884	174.9%	
Other Local Funders	262,514	138,562	123,952	89.5%	371,165	190,000	181,165	95.4%	
Total School Readiness Revenue and Local Revenue	39,653,894	46,359,324	(6,705,430)	-14.5%	91,007,328	92,105,249	(1,097,920)	-1.2%	
Program Expenses									
School Readiness									
Direct Services	32,241,017	37,946,288	5,705,271	15.0%	73,798,800	74,235,127	436,326	0.6%	
School Readiness Match - DEL	295,159	308,201	13,043	4.2%	1,329,678	1,329,678	-	0.0%	
School Readiness - Local Funders	319,194	396,457	77,263	19.5%	1,713,628	1,295,000	(418,628)	-32.3%	
General Contributions and Gifts	262,514	138,562	(123,952)	-89.5%	392,035	210,000	(182,035)	-86.7%	
Total Direct Services	33,117,883	38,789,508	5,671,624	14.6%	77,234,142	77,069,805	(164,337)	-0.2%	
ELCHC Operating	6,260,816	7,569,816	1,309,000	17.3%	13,757,601	15,035,444	1,277,843	8.5%	
Total School Readiness & Other Expenses	39,378,699	46,359,324	6,980,625	15.1%	90,991,743	92,105,249	1,113,505	1.2%	
SR Change in Net Assets	275,195	-	275,195	100.0%	15,585	-	15,585	100.0%	
GOALS									
< 5.00 %	School Readiness - Admin	3.0%	3.6%	-0.6%	-16.1%	3.1%	3.6%	-0.5%	-13.1%
> 4.00 %	School Readiness - Quality	7.6%	7.4%	0.2%	2.0%	8.7%	7.6%	1.1%	13.8%
< 22.00%	School Readiness - Non-Direct	17.7%	18.5%	-0.7%	-4.0%	18.7%	18.7%	0.0%	0.0%
> 78.00 %	School Readiness - Direct	82.3%	81.5%	0.7%	0.9%	81.3%	81.3%	0.0%	0.0%



EARLY LEARNING

COALITION OF HILLSBOROUGH COUNTY

Budget to Actual
December 31, 2025

	YTD	YTD	Difference		FY 25-26	FY 25-26	Difference		
	Actual	Adjusted Budget	YTD favorable / (unfavorable)	%	Forecast	Original Budget	YTD favorable / (unfavorable)	%	
VPK Revenue									
Voluntary Pre-Kindergarten	14,797,735	15,179,031	(381,296)	-2.5%	31,828,380	32,229,956	(401,576)	-1.2%	
Total VPK Revenue	14,797,735	15,179,031	(381,296)	-2.5%	31,828,380	32,229,956	(401,576)	-1.2%	
Voluntary Pre-Kindergarten									
Direct Services	14,061,997	14,253,530	191,533	1.3%	30,181,639	30,393,451	211,813	0.7%	
ELCHC Operating	731,525	925,501	193,976	21.0%	1,642,529	1,836,505	193,976	10.6%	
Total Voluntary Pre-Kindergarten	14,793,522	15,179,031	385,509	2.5%	31,824,167	32,229,956	405,789	1%	
VPK Change in Net Assets	4,213	(0)	(4,213)	63194657.3%	4,213	-	(4,213)	100.0%	
GOALS									
< 5.00 %	VPK - Admin	4.8%	4.7%	0.1%	2.1%	4.7%	5.0%	-0.3%	-5.4%



Education of Young
Children Summit

Presented by The Brink Foundation

2026 Sponsorship Packet



2026 Summit
Grand Champion
Sponsor



SEPTEMBER 24, 2026
12 PM - 1:30 PM



6500 MOTOR ENCLAVE WAY
TAMPA, FL 33610

Sponsorship Packet

Education of Young Children Summit

Presented by The Brink Foundation

On September 24, 2026

The Education of Young Children Summit, presented by The Brink Foundation, provides a platform for community leaders and investors to gather and discuss the crucial role of early education in our community and its profound impact on the current and future workforce.

Summit Grand Champion Sponsor, \$25,000

The Brink Foundation

- VIP Networking Session in Drivers Lounge & Balcony overlooking the Motor Enclave Track for your "20" guests
- Two premium tables "20" seats
- Onstage opportunity to address attendees
- Maximum logo placement at event and on all print and digital event materials
- Meet and greet with Keynote Speaker
- Social media shoutouts

Summit Checkered Flag Elite Sponsor, \$20,000

3 Available

- Pro driver thrill ride on The Motor Enclave Track for your "10" guests
- One premium table "10" seats
- Exclusive logo placement on the driving simulators
- Logo placement at event and on print and digital event materials
- Social media shoutouts

Summit Full Throttle Sponsor, \$15,000

3 Available

- One premium table "10" seats
- Logo placement at event on print and digital event materials
- Social media shoutouts

Summit High-Octane Sponsor, \$10,000

5 Available

- One table "10" seats
- Logo placement at event on print and digital event materials



Summit Pit Stop Sponsor, \$7,500

2 Available

- One table "10" seats
- Logo placement at event on digital materials

Turbo Boost Sponsor, \$5,000

2 Available

- "5" seats
- Logo placement at event on digital materials

Green Flag Sponsor, \$2,000

Multiple Opportunities

- "2" seats
- Logo placement at event on digital materials

Sponsorship Commitment Form

Company Name: _____

Contact Person: _____

Phone: _____ Address: _____

City: _____ State: _____ Zip: _____

Become a Sponsor

Select Sponsorship Amount:

2026 Education of Young Children Summit Presented by The Brink Foundation:

- Committed* ~~Sponsorship, (\$25,000)~~ Sponsorship, (\$7,500)
- Sponsorship, (\$20,000) Sponsorship, (\$5,000)
- Sponsorship, (\$15,500) Sponsorship, (\$2,000)
- Sponsorship, (\$10,000)



Payment Options (select one):

- Please invoice my company
- Check will be in the mail

Please make check payable to:
Attn: Community Relations
Early Learning Coalition of Hillsborough County
6302 E. Dr. Martin Luther King Jr. Blvd. Suite 100
Tampa, Florida 33619

- I would like to pay by credit card. Please use the following link to pay by credit card: *4% fee will be applied.*



For questions, please contact: CommunityRelations@elchc.org

The Early Learning Coalition of Hillsborough County is funded in part by the State of Florida's Division of Early Learning. No professional solicitors were hired to raise these funds. 100% Of this contribution made goes directly to the Early Learning Coalition of Hillsborough County (#ch43030). Any additional funds raised will be used to support early learning programs a copy of the official registration and financial information may be obtained from the division of consumer services by calling toll free within the state 1-800-help-fla or go to www.Floridaconsumerhelp.Com. Registration does not imply endorsement, approval, or recommendation by the state. Ein# 59-3626765. Funds not spent on the summit will be reallocated to continue to serve our ELC mission, initiatives, programs, etc. not limited to the fiscal year sponsorship was received.



**6302 E. DR. MARTIN LUTHER KING, JR. BLVD.
SUITE 100, TAMPA, FL 33619
PHONE: 813-515-2340
WEB: www.elchc.org**